(Affiliated Companies) Organization Chart Kinsei Ceramics Co., Ltd. Kinsei Matec Co., Ltd. 1-Oct-25 The Board of Tangshan Kinsei Matec Co., Ltd. Directors Audit & Supervisory Board Member Suzhou Kinsei Matec Co., Ltd. Representativ e Director KINCERA SDN. BHD. Management Conference Kinsei Matec Co.,Ltd. (Representative Office in Thailand) Internal Audit Office Advisor Administration Corporate Planning Product Sales Sales Div. Production Div & Coordination Div. Development Office Div. Operations Sect Business Procurement Quality General Affairs and Administration Control Dept. Human Resources Dept. Dept. Administration Office Sect. Production Accounting & Finance Osaka Specialty Material Sect. Engineering Dept. Dept. Specialty Tokyo Specialty Material Dept. Material Sect. Research and Research and Tokyo Office Development Dept Development Sect. Nagoya Specialty Material Sect. Factory Administration Sect. Nagoya Office Kyusyu Specialty Yokkaichi Factory Material Sect. Production Sect. Osaka Office Osaka Raw Factory Administration Material Sect. Sect. Production Amagasaki Factory Dept. Raw Material Tokyo Raw Kyushu Office Production Sect. Dept. Material Sect. Nagoya Raw Factory Administration Material Sect. Sect. Chiba Factory Kyusyu Raw Production Sect. Material Sect. Soma Factory