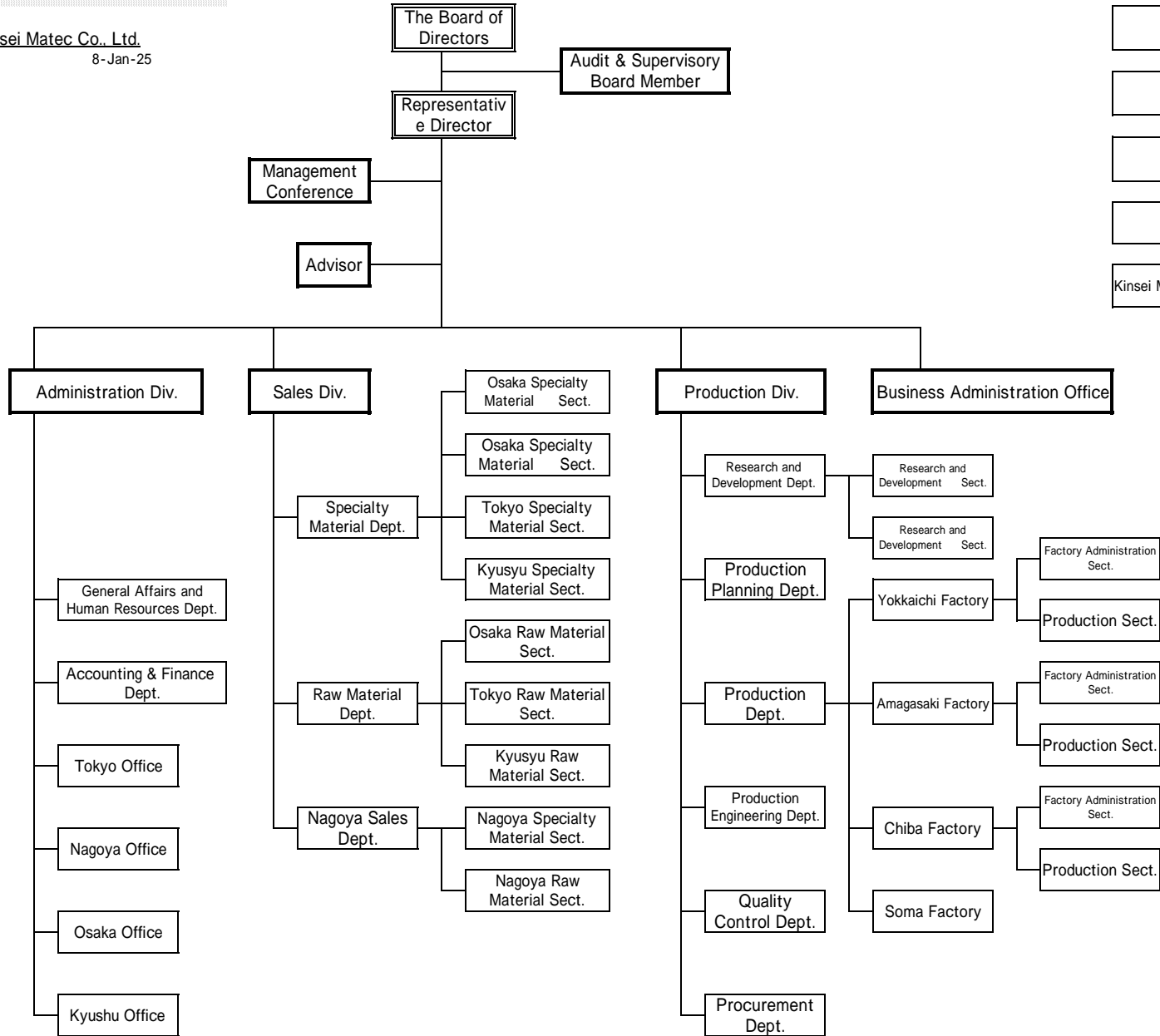


Organization Chart

Kinsei Matec Co., Ltd.
8-Jan-25



(Affiliated Companies)

Kinsei Ceramics Co., Ltd.

Tangshan Kinsei Matec Co., Ltd.

Suzhou Kinsei Matec Co., Ltd.

KINCERA SDN. BHD.

Kinsei Matec Co.,Ltd. (Representative Office in Thailand)